



## BORDER MANAGEMENT AND SECURITY

### PROMOTING OPEN BUT SECURE BORDERS

#### PROGRAMME FACTSHEET

The Border Management & Security (BMS) Programme of ICMPD chiefly supports border and migration-related agencies in institutional development and capacity-building activities. We create tailor-made solutions for the **optimal management of borders and improved security**, and additionally contribute to policy development by promoting external cooperation possibilities within the concept of **Integrated Border Management (IBM) for European Commission external cooperation**.

For nearly two decades, the BMS team has been involved in multinational, bilateral and EU-level projects with a history of success across the globe, including but not limited to the EU itself, the Western Balkans and Turkey, South Eastern Europe, the Southern Caucasus, Central Asia and North Africa, as well as increasing activities and presence in the Middle East, West Africa, South America and South East Asia. **Our initiatives** have been focused on the following areas:

- Cooperation with border guards and border police, customs agencies and other state services
- Developing national IBM strategies and action plans
- Assessing laws, bylaws, agreements, etc. for continual improvement and updates
- Developing Standard Operating Procedures for border crossing points (BCPs), whether on land, sea or air
- Introducing anti-corruption measures and raising anti-corruption awareness,
- anti-fraud and other detection measures to increase quality of border checks at BCPS
- Building advanced training systems, including the development of training curricula, manuals, e-learning tools and the training of trainers (ToT) and staff with a long-term impact and sustainability
- Promoting IBM principles and EU good practices
- Developing clear, tailored strategies for document security, risk analysis, profiling and early warning systems
- Enhancing the interagency dialogue for information exchange at all levels of government through the development of IT and real-time communication systems
- Project management at the operational, strategic and financial levels

#### Integrated Border Management

The concept of IBM is a cornerstone of EU migration policy and lies at the core of BMS activities. Developed to enhance border security and to prevent irregular migration and cross-border crime, IBM also seeks to ensure smooth border crossings for legitimate travellers. In a more comprehensive approach, the focus of IBM was expanded to include trade facilitation. BMS activities also include the elaboration of policy documents such as tailored training manuals for various stakeholders, which are used in policy development, not just within the EU, but in third countries throughout the international border management dialogue.

The overall objective of **“open but secure borders”** is sought by enabling joint coordination and cooperation as follows:

- **intra-service cooperation** within border services
- **inter-agency cooperation** between the involved agencies or ministries
- **international cooperation** on a bilateral or multilateral level

Coordination between entities reduces costs and provides the government with a better overview on national border management, contributing to a holistic approach to border management and security.

The BMS programme has extended its geographical scope of activities over the past several years, and particularly its presence on-the-ground. Field offices were opened for five countries of Central Asia in Turkey; Tunisia; Armenia; and have been significantly expanded in Lebanon, while several projects in the Eastern Partnership countries are sustaining their successful, ongoing implementation.



## WHAT WE DO

### Strategic and Policy Support

The BMS Programme brings strategic expertise to advise high-senior officials and decision-makers (from the relevant ministries such as Ministries of Interior, Ministries of Finance, Ministries of Defence, Local Governorates, etc.) on all the various aspects of border management, mobility, trade facilitation and migration governance policies. In addition, supporting the drafting of national IBM guidelines and border management strategies for States in need is a key element of our work.

### Capacity Building and Training

The BMS Programme supports governments in the provision of technical assistance and the development of training curricula on a wide-range of border management-related topics, such as strategic planning, joint patrolling, document security, vehicle search, etc., which we also make available by distance through the development of fully-fledged e-learning platforms. Support is tailored to many different audiences, from the highest level of strategic planning, to the local level field officers, to the agents of technical operations.

### Provision of Equipment/Tendering

Another focal point in our work is the provision of equipment for border agencies through procurement and public tendering. The BMS Programme has procured a wide-range of equipment, services and works to the beneficiary countries, ranging from refurbishing training centres to equipping control rooms with IT equipment (hardware and software), developing maritime surveillance software, a mobile application for Customs and even the provision of K9 detection dogs. ICMPD is accredited by the European Union to conduct procurement on its behalf.



## Contact Information

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